

Facebook of Failure

by **G. Murphy Donovan** (May 2015)

“I like to watch.” – Chance the gardener, *Being There*

Personality is seldom thought to be relevant to national security analysis. Yet in the end, Intelligence, policy, and failures are made by men – and the occasional woman. We are fond of blaming history, institutions, processes, or systems for social and national security pathologies. Systems are the creations of ordinary men, too ordinary these days, it seems. There are no earthly institutions or human actions where men or personalities get off the hook. Failure is always personal. [more>>>](#)